



Mark P. Vergnano  
President  
Chief Executive Officer

The Chemours Company  
1007 Market Street  
Wilmington, DE 19899

July 12, 2018

The Honorable Andrew Wheeler  
Acting Administrator  
United States Environmental Protection Agency  
1200 Pennsylvania Ave., N.W.  
Washington, D.C. 20460

Dear Administrator Wheeler:

On behalf of The Chemours Company ("Chemours"), please accept our congratulations and best wishes for success in your new role as Acting Administrator of the U.S. EPA.

Headquartered in Wilmington, Delaware, Chemours is a global leader in titanium technologies, fluoroproducts and chemical solutions, providing its customers with solutions in a wide range of industries with market-defining products, application expertise and chemistry-based innovations. Chemours ingredients are found in plastics and coatings, refrigeration and air conditioning, mining and general industrial manufacturing. Our flagship products include prominent brands such as Teflon™, Ti-Pure™, Krytox™, Viton™, Opteon™, Freon™ and Nafion™. Chemours has approximately 7,000 employees and 26 manufacturing sites serving approximately 4,000 customers in North America, Latin America, Asia-Pacific and Europe.

As a leading U.S.-based chemical company, Chemours is interested in the new vision that you will bring to EPA, in terms of both high-level policies and day-to-day management of the agency. Because of this interest, I would appreciate the opportunity to meet with you in your offices in Washington, D.C. to discuss three main topics: 1) fluorinated chemicals; 2) the Kigali Amendment to the Montreal Protocol, and 3) the CAFE standards review for model years 2022-2025.

We are particularly interested in learning more about your views on how EPA can deliver on its core mission of protecting human health and the environment and, at the same time, promote U.S. investment and job creation via responsible environmental policies and regulations. We expect there is significant alignment between Chemours and EPA regarding not only the goal of cleaner air and water but also how to achieve this goal. In that regard, we have specific ideas we would like to share about how we believe we can collaborate with your agency in the future on issues related to fluorinated chemicals.

The Honorable Andrew Wheeler  
Page 2  
July 12, 2018

We also would like to share with you how Chemours is going to put American innovation to work to create global, market-leading product opportunities, which support new U.S. manufacturing investments and jobs. And since a sizeable portion of this new U.S. investment is premised upon EPA policy decisions (e.g., the Kigali Amendment to the Montreal Protocol and the CAFE standards review for model years 2022-2025), we would like to discuss how U.S. leadership in global markets can be maintained under your tenure at EPA.

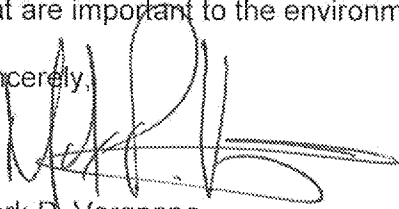
We recognize how tight your schedule must be; nevertheless, below please find some dates in the near term that work for my calendar. Specifically, I can be in D.C. to meet with you on:

- Wednesday, July 25
- Thursday, July 26 in the morning
- Monday, August 6
- Tuesday, August 7
- Monday, August 13 in the afternoon
- Tuesday, August 14 in the afternoon
- Friday, August 17 in the morning.

We look forward to hearing back from you as to whether any of these dates work on your schedule.

More important, we look forward to a productive exchange of ideas and perspectives on issues that are important to the environment, the economy, and our respective organizations.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mark P. Vergnano', with a large, stylized 'V' and 'P'.

Mark P. Vergnano

CC: Mr. Ryan Jackson  
Mr. Greg Smith